



Human Resource Management

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What is HRM???

« Human resource management (HRM) is concerned with all aspects of how people are employed, managed and developed in organizations »

([Michael Armstrong](#) and [Stephen Taylor](#), 2017)



Syllabus:

1. Workforce planning
2. Advertising/Posting positions
3. Personnel selection and interviewing
4. Onboarding - induction programs
5. Compensation and benefits
6. Rewards and Promotion
7. Training and development
8. International HRM. Employee communications.
9. HR analytics



Course outline

Course duration

- Semester 1, Modules 1,2
- Contact hours: 56

Credit Value

- 6 ECTS

Main idea

- Introduce to Human Resource Management activities as a core tool to company efficiency

Evaluation

Written examination – 30%
(at the end of the Third Module)

Coursework– 70%

Final grade=
 $0,7 \text{ Coursework grade} + 0,3 \text{ Written examination}$

If you get 8 points and above for your coursework, written examination can be skipped and the final grade will be the same as your coursework grade.

Coursework

Class attendance and participation- 50%
(attendance and active participation during the seminars)

Homework 1 is an individual preparation of CV and cover letter
and uploading them at LMS - 15%

Homework 2 is a group project - 20%

Written test - 15%
(at the end of the First Module)

Coursework grade=
 $0,5 \text{ Class performance} + 0,15 \text{ Written test} + 0,15 \text{ Homework 1} + 0,20 \text{ Homework 2}$

Grading criteria

Grading criteria of an individual homework

(preparing the following documents: *CV and covering letter*)

Criteria	Scores
Layout and content of both documents	4
Matching of information given in cover letter to description of a job opening	3
Matching of a cover letter's content and information given in CV.	3
TOTAL	10

Grading criteria of a group project (analyzing HR practices across the company)

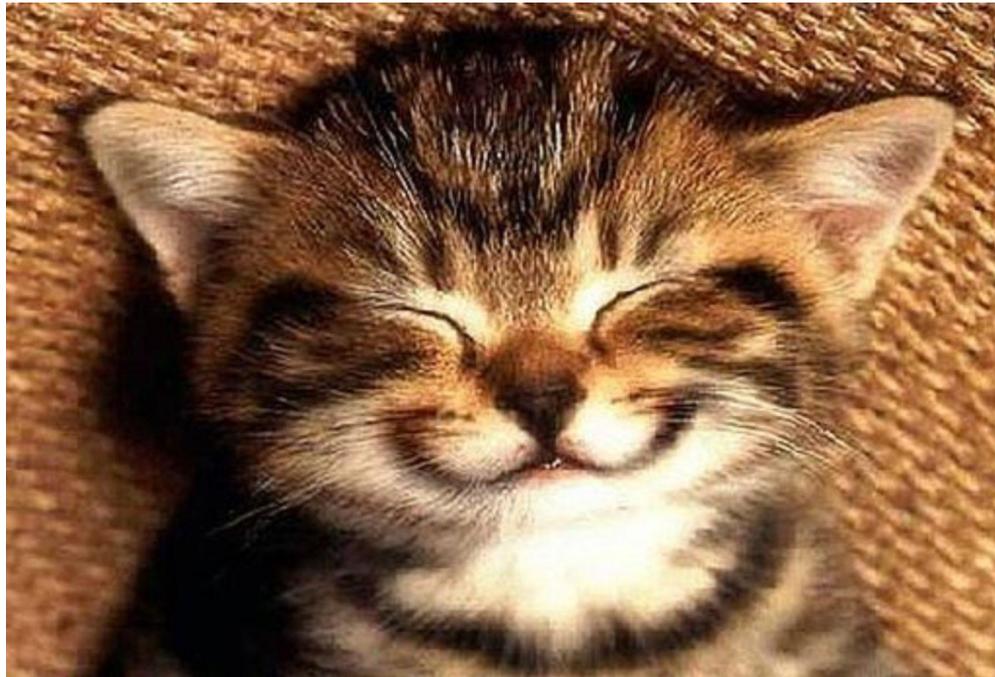
Grading criteria

Expectations	Scores
Description of the company (industry, size, location)	1
Description of the HR practice (key activities, employees involved in this process, a role for the company)	3
Main challenges and opportunity areas	2
Measures of effectiveness	1
Any other interesting and meaningful information	1
The presentation is clear, logical and without grammatical mistakes. It lasts for 15-20 minutes.	2
Total	10

The group should consist of not more than 3 members
(If the team consists of less than 3 people such presentation will be estimated higher)

Review questions

- What do you understand by Human Recourse Management?
- What are the key subjects of Human Recourse Management?





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